Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For the	e 2021 calendar year, or tax year beginning $$	g JUI	1 30, 2022	
	Check if applicable	C Name of organization	D	Employer identific	cation number
	Addre chang	AMERICAN RIVERS, INC.			
	Name chang			23-73059	63
	Initial return Final	Number and street (or P.O. box if mail is not delivered to street address) Room/ 1101 14TH STREET, NW 1400		Telephone number 202-347-	
	return/ termin ated			Gross receipts \$	18,619,634.
	Ameno return	3		(a) Is this a group re	
	Applic tion	F Name and address of principal officer: I HOMAS C. KIEKNAN		for subordinates	
_	pendir	SAME AS C ABOVE	н	(b) Are all subordinates in	cluded? Yes No
		empt status: $\boxed{\mathbf{X}}$ 501(c)(3) 501(c) () \blacktriangleleft (insert no.) 4947(a)(1) or	527	If "No," attach a	list. See instructions
		te: WWW.AMERICANRIVERS.ORG		(c) Group exemption	
	art I	Summary			1 State of legal domicile; DC
ď	, 1	Briefly describe the organization's mission or most significant activities: TO PROTE			
Governance		DAMAGED RIVERS AND CONSERVE CLEAN WATER FOR			
ř	2	Check this box if the organization discontinued its operations or disposed of	more tha	1 1	
Š	3	Number of voting members of the governing body (Part VI, line 1a)			<u>27</u> 27
مع	3 4	Number of independent voting members of the governing body (Part VI, line 1b)			95
Activities &	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			<u></u>
ξ	6	Total number of volunteers (estimate if necessary)			0.
A	l 'a	Total unrelated business revenue from Part VIII, column (C), line 12 Net unrelated business taxable income from Form 990-T, Part I, line 11		·····	0.
_	 	Net difference business taxable filcome from 1 om 330-1, 1 atti, fille 11	<u> </u>	Prior Year	Current Year
_	8	Contributions and grants (Part VIII, line 1h)	18	3,235,415.	17,569,446.
Revenue	9	Program service revenue (Part VIII, line 2g)		868,113.	941,937.
Š	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		133,109.	55,049.
ă	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		24,943.	53,202.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9,261,580.	18,619,634.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		L,798,614.	988,951.
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
V.	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	7	7,833,776.	8,439,648.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		7,745.	18,555.
Š	<u>}</u> b	Total fundraising expenses (Part IX, column (D), line 25) 2,907,235.			
Ĺ	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		9,643,897.	6,875,453.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	19	9,284,032.	16,322,607.
_	19	Revenue less expenses. Subtract line 18 from line 12		-22,452.	2,297,027.
Net Assets or		T		ning of Current Year 0,224,809.	End of Year
Ssel	20	Total assets (Part X, line 16)		5,468,359.	18,554,152. 2,990,043.
let A	21	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		3,756,450.	15,564,109.
P	∄ 22 art II	Net assets or fund balances. Subtract line 21 from line 20		J, 730, 1 30•	13,304,103.
		lities of perjury, I declare that I have examined this return, including accompanying schedules and st	tatements	and to the best of my	knowledge and belief, it is
		t, and complete. Declaration of preparer (other than officer) is based on all information of which pre		-	,
	,				
Sig	ın	Signature of officer		Date	
Не		THOMAS C. KIERNAN, PRESIDENT AND CEO			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature	Date	:f	PTIN
Pai		ELIZABETH W. HELLER Clipacilius eller	02/	/02/23 self-employe	
	parer	Firm's name RSM US LLP		Firm's EIN ▶	42-0714325
Use	Only	Firm's address 1250 H STREET, SUITE 700			2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
_		WASHINGTON, DC 20005		Phone no. 20	2-293-2200
Ma	ıy the IF	RS discuss this return with the preparer shown above? See instructions			X Yes No

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print AMERICAN RIVERS, INC. 23-7305963 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1101 14TH STREET, NW, 1400 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 20005 WASHINGTON, DC Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) RONNIE B. HINES ullet The books are in the care of lacksquare 1101 14TH STREET, NW, 1400 - WASHINGTON, DC 20005 Telephone No. ► 202-347-7550 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 ____, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.5cm}$ 30 , $\hspace{0.5cm}$ 2022 ► X tax year beginning JUL 1, 2021 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Other program services (Describe on Schedule O.)

1,402,532. including grants of \$ 148,810.) (Revenue \$ 0.)

Total program service expenses ▶

11,158,217.

Form 990 (2021) AMERICAN RIVERS, INC.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		37	
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			1 37
_	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect		37	
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			,,,
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		,,,
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		1 37
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			ļ ,,
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		,,,
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			ļ ,,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			,,,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			,,,
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			ļ ,,
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			,,,
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			_V
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	4-		_V
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			_V
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		v	
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	X	-
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.		_~
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	ء ا		_~
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		37	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	I

Form 990 (2021) AMERICAN RIVERS, INC.

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
·		24c		
	any tax-exempt bonds?	24d		\vdash
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	240		
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	05-		x
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
00	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization required, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	, ,			x
00	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			_v
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			_V
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> X</u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
_	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par	TV Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

Form 990 (2021) AMERICAN RIVERS, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		—
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			۱
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			7.7
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		-
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	_		v
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g h	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	/11		
0		8		
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	Ů		
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand	44-		Х
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		
ъ 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b		
IJ		15		X
	excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	13		Ë
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		1
	If "Yes." complete Form 6069.			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

<u> </u>						X
Sec	tion A. Governing Body and Management					·
		1 1	0.77		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	27			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	27			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with any other				
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under th	e direct supervisio	n			
	of officers, directors, trustees, or key employees to a management company or other person?			3		X
4	Did the organization make any significant changes to its governing documents since the prior Form S			4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's ass			5		Х
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					
	more members of the governing body?			7a		х
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, s			, u		
				7b		х
	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year.			7.0		
8		-		0-	Х	
	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b	Λ	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea			_		₩.
800	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue Code.)				Γ
			1		Yes	No
	Did the organization have local chapters, branches, or affiliates?			10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	napters, affiliates,				
	•			10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	ly before filing the	form?	11a	X	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	e to conflicts?		12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? H	Yes," describe				
	on Schedule O how this was done			12c	Х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	X	
15	Did the process for determining compensation of the following persons include a review and approva	al by independent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a	Х	
	Other officers or key employees of the organization			15b		Х
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment with a				
	taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua					
_	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ					
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure			100		
17	List the states with which a copy of this Form 990 is required to be filed ▶AL, AK, AZ, AR, C	CA.CO.CT T	C.FL	GA	IT.	KS
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a					
.0	for public inspection. Indicate how you made these available. Check all that apply.	OOO T (OCCIOIT)	55 1 (0)(0)5	Ji iiy)	avandl	510
40		n on Schedule O)	oliou	fin	امند	
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	ormici or interest p	olicy, and	iiiiano	ıldı	
00	statements available to the public during the tax year.	alsa amelika a				
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks and records	-			
	RONNIE B. HINES - 202-347-7550					
	1101 14TH STREET, NW, 1400, WASHINGTON, DC 20005					

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization ne	or any related	orga	niza	tion	con	npen	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	Position (do not check more					200	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son is	s both	an	compensation	compensation	amount of
	week		cer an	d a di	a director/trustee)			from	from related	other
	(list any	rector						the	organizations	compensation
	hours for	or di	e e			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	truste		e e	suadi		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tr	ional		ploye	t com	١.	1099-NEC)		and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) THOMAS KIERNAN	40.00	=	=	0	Α	Ξ θ	ъ.			
PRESIDENT				Х				264,598.	0.	15,038.
(2) PAULA WOLFERSEDER YABAR	40.00									
VICE PRESIDENT					Х			186,481.	0.	6,828.
(3) KRISTIN MAY	40.00									
CFO				Х				167,955.	0.	16,602.
(4) JENNIFER MARSHALL	40.00								_	
ASSISTANT SECRETARY				Х				166,259.	0.	6,132.
(5) CATHALINE YI	40.00							106 500		4 - 004
VICE PRESIDENT	40.00					X		136,788.	0.	15,021.
(6) JENNIFER HOFFNER	40.00					l		106 104		00 064
VICE PRESIDENT	40.00					Х		126,124.	0.	22,264.
(7) PATRICIA CALLAHAN	40.00					l		104 445		2 452
PROGRAM DIRECTOR						X		134,445.	0.	3,473.
(8) FREDERICK ILLSTON	40.00								_	
SENIOR PROGRAM DIRECTOR						X		115,296.	0.	20,324.
(9) AMANDA KOBER	40.00									
VICE PRESIDENT						X		112,950.	0.	21,592.
(10) JOHN HAYDOCK	4.00								_	_
CHAIR		Х		Х				0.	0.	0.
(11) PALLAVI PHARTIYAL	4.00									
VICE CHAIR	4 00	Х		Х				0.	0.	0.
(12) DAVID SOLOMON	4.00									•
TREASURER	4 00	Х		Х				0.	0.	0.
(13) JO-ELLEN DARCY	4.00								•	•
SECRETARY	2 00	Х		Х				0.	0.	0.
(14) DONALD AYER	2.00	3,7							0	0
DIRECTOR	2 00	Х						0.	0.	0.
(15) TOM BARNEY DIRECTOR	2.00	Х						0.	0.	0
(16) JAMES BEH	2.00	Λ						0.	0.	0.
DIRECTOR	4.00	Х						0.	0.	0.
(17) BETH BURROUGH	2.00	-22	\vdash					0.	0.	_
DIRECTOR	2.00	Х						0.	0.	0.
	<u> </u>							<u> </u>	· ·	5 000 (2221)

Part VII Section A. Officers, Directors, Tru	ıstees, Key Em	ploy	ees,	, and	d Hi	ghes	t Co	ompensated Employee	s (continued)			
(A)	(B)			(6	C)			(D)	(E)		(F)	
Name and title	Average	(do	not c	Pos		າ than ເ	nne	Reportable	Reportable	Es	stimate	ed .
	hours per	box	, unle	ss pe	rson i	is both	n an	compensation	compensation	ar	nount (of
	week		Cer ar	Tiu a u	T	or/trus	iee)	from	from related		other	
	(list any hours for	irecto						the	organizations	1	pensa	
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	1	rom the janizati	
	organizations	ruste	l trus		ee	npen		1099-NEC)	1099-NEO)		d relate	
	below	Individual trustee or director	Institutional trustee	_	nploy	st col	-E	10001120)		1	anizatio	
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Former					
(18) MARK BUSTO	2.00											
DIRECTOR		Х						0.	0.			0.
(19) MARTIN CHAVEZ	2.00											
DIRECTOR		Х						0.	0.			0.
(20) JOHN COSTELLO	2.00											
DIRECTOR		Х						0.	0.			0.
(21) AJA DECOTEAU	2.00											
DIRECTOR		Х						0.	0.			0.
(22) KAREN DIVER	2.00	1							_			
DIRECTOR		Х		<u> </u>	<u> </u>	_		0.	0.			0.
(23) QUETA GONZALEZ	2.00	4										_
DIRECTOR		Х						0.	0.			0.
(24) BILL HOFFMAN	2.00	۱										•
DIRECTOR		Х		-		<u> </u>		0.	0.			0.
(25) KRISTIN HULL	2.00	١										^
DIRECTOR	0.00	Х		-	<u> </u>	┝		0.	0.			0.
(26) NA 'TAKI OSBORNE JELKS	2.00	١										^
DIRECTOR		X						0.	0.	10		0.
1b Subtotal								1,410,896.	0.	17	7,2	
c Total from continuation sheets to Part								0.	0.	1 2	7 2	0.
d Total (add lines 1b and 1c)							<u> </u>	1,410,896.		12	7,2	/4.
2 Total number of individuals (including but	not limited to tr	ose	liste	ed at	oove	e) wh	o re	ceived more than \$100,	000 of reportable			16
compensation from the organization											Yes	No
O Did the committee list and former office							اند: دا				162	NO
3 Did the organization list any former office			•		•		_		•	3		Х
line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the										3		22
·	•							•	•	4	х	
and related organizations greater than \$1Did any person listed on line 1a receive or										-		
• Did any person listed on line 1a receive of	accide comper	ısalı		UIII	arry	unit	rialt	a organization or individ	dai ioi seivices			

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CONTRA COSTA COUNTY	WATERSHED	
255 GLACIER DRIVE, MARTINEZ, CA 94553	IMPROVEMENTS	2,070,090.
CITY OF BELLINGHAM	DAM REMOVAL AND	
210 LOTTIE STREET, BELLINGHAM, WA 98225	RESTORATION	636,382.
TRIANGLE PROPERTIES INC	LANDSCAPE	
PO BOX 15002, SACRAMENTO, CA 95851	RESTORATION	443,439.
PRODUCTION SOLUTIONS INC		
PO BOX 26168, OKLAHOMA CITY, OK 73126	MEMBERSHIP MAILINGS	285,933.
BERAN ENVIRONMENTAL SERVICE INC	DAM REMOVAL AND	
2322 W SUNBURY ROAD, BOYERS, PA 16020	RESTORATION	229,082.
2 Total number of independent contractors (including but not limited to those liste	ed above) who received more than	
\$100,000 of compensation from the organization > 9		

rendered to the organization? If "Yes." complete Schedule J for such person

Form 990 AMERICAN	KIVERS,		JVC.	. •					23-730	<u> </u>
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, ar	nd H	ligh	est	Compensated Employe	ees (continued)	
(A)				C)			(D)	(E)	(F)	
Name and title	(B) Average			Pos		ı		Reportable	Reportable	Estimated
ramo ana tito	hours	(c		call t			lv)	compensation	compensation	amount of
	per					PP	,,	from	from related	other
	week					- e		the	organizations	compensation
	(list any	for				e s		organization	(W-2/1099-MISC)	from the
	hours for	direc				d em		(W-2/1099-MISC)	(** 2) 1000 111100)	organization
	related	3e or	stee			Sate		(** 2) 1000 (***)		and related
	organizations	truste	al tru:		yee	m per				organizations
	below	dual	rtion	_	old m	stco	-E			o.ga.n_ao
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) ALYSSA MACY	2.00									
DIRECTOR		х						0.	0.	0.
(28) KIMBERLEY MILLIGAN	2.00								•	
DIRECTOR		х						0.	0.	0.
(29) MARY PAVEL	2.00								•	
DIRECTOR		х						0.	0.	0.
(30) ABIGAL ROME	2.00								•	
DIRECTOR		х						0.	0.	0.
(31) ROY ROMER	2.00								•	
DIRECTOR		Х						0.	0.	0.
(32) DAVID SCHMITT	2.00									
DIRECTOR		Х						0.	0.	0.
(33) ANDREW SHEEHAN	2.00									
DIRECTOR		Х						0.	0.	0.
(34) FRED ST. GOAR	2.00									
DIRECTOR		Х						0.	0.	0.
(35) SUSAN WALLACE	2.00									
DIRECTOR		Х						0.	0.	0.
(36) TILLIE WALTON	2.00									
DIRECTOR		Х						0.	0.	0.
(37) EDWARD WHITNEY	2.00									
DIRECTOR		Х						0.	0.	0.
(38) ANGELA WIGGINS	2.00									
DIRECTOR		Х						0.	0.	0.
		1								
		_								
		-								
		1								
			_			_	-			
		1								
		1								
						\vdash				
		1								
		1								
	1									
Total to Part VII, Section A, line 1c										
TOTAL TO FAIT VII, SECTION A, III E TO								I		

23-7305963

Form 990 (2021) AMERICAN RIVERS, INC.
Part VIII Statement of Revenue

			Check if Schedule O	contains	a response	or note to any line	e in this Part VIII			
				2011141110	и гооролос		(A)	(B)	(C)	_ (D)
							Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
								function revenue	business revenue	sections 512 - 514
សស	1	а	Federated campaigns		1a	27,668.				
Contributions, Gifts, Grants and Other Similar Amounts						1,453,016.				
			Fundraising events		. —					
					1					
			Government grants (contri			4,344,253.				
Sig			All other contributions, gifts,							
her			similar amounts not included			11,744,509.				
草豆		g	Noncash contributions included in			996,051.				
Sor		h	Total. Add lines 1a-1f				17,569,446.			
						Business Code				
a l	2	а	PROGRAM SERVICE CONT	TRACTS		900099	941,937.	941,937.		
Ş		b								
Sel		С								
am		d								
Program Service Revenue		е								
P		f	All other program service	revenue						
			Total. Add lines 2a-2f				941,937.			
	3		Investment income (include							
			other similar amounts)				55,049.			55,049.
	4		Income from investment of							
	5		Royalties	. <u></u>		>	28,873.			28,873.
					(i) Real	(ii) Personal				
	6	а	Gross rents	6a						
		b	Less: rental expenses	6b						
		С	Rental income or (loss)	6с						
		d	Net rental income or (loss)) <u></u>						
	7	а	Gross amount from sales of	(i)	Securities	(ii) Other				
			assets other than inventory	7a						
		b	Less: cost or other basis							
e			and sales expenses	7b						
her Revenue		С	Gain or (loss)	7c						
æ		d	Net gain or (loss)							
þer	8	а	Gross income from fundraising	ng events	(not					
₹			including \$		of					
			contributions reported on	,	II.					
			Part IV, line 18		I					
			Less: direct expenses)				
			Net income or (loss) from		-	>				
	9	а	Gross income from gamin	-						
			Part IV, line 19							
			Less: direct expenses							
			Net income or (loss) from			P				
	10	а	Gross sales of inventory, I		II.					
		_	and allowances							
			Less: cost of goods sold			D				
		С	Net income or (loss) from	sales of	inventory	Business Osd				
ဇ္			MICCELLANDOUG			Business Code 900099	24 220			24 220
Miscellaneous Revenue	11		MISCELLANEOUS			300033	24,329.			24,329.
llan		b								
sce Re		C	All alle an university							
Ξ̈́			All other revenue				24,329.			
	12		Total Add lines 11a-11d			·····	18 619 634.	941 937.	0.	108 251.

Form 990 (2021) AMERICAN RIVERS, INC. Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).										
	Check if Schedule O contains a respon	se or note to any line in			X					
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to domestic organizations									
	and domestic governments. See Part IV, line 21	970,451.	970,451.							
2	Grants and other assistance to domestic									
	individuals. See Part IV, line 22	18,500.	18,500.							
3	Grants and other assistance to foreign									
	organizations, foreign governments, and foreign									
	individuals. See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors,									
	trustees, and key employees	880,306.		685,934.	194,372.					
6	Compensation not included above to disqualified									
	persons (as defined under section 4958(f)(1)) and									
	persons described in section 4958(c)(3)(B)									
7	Other salaries and wages	4,943,985.	3,644,138.	398,331.	901,516.					
8	Pension plan accruals and contributions (include									
	section 401(k) and 403(b) employer contributions)	158,000.	111,321.	18,928.	<u>27,</u> 751.					
9	Other employee benefits	1,937,913.	1,239,656.	328,170.	27,751. 370,087.					
10	Payroll taxes	519,444.	327,234.	94,175.	98,035.					
11	Fees for services (nonemployees):									
а	Management									
b	Legal	65,224.	61,795.	3,429.						
С	Accounting	46,700.		46,700.						
d	Lobbying	31,250.	31,250.							
е	Professional fundraising services. See Part IV, line 17	18,555.			18,555.					
f	Investment management fees									
g	Other. (If line 11g amount exceeds 10% of line 25,									
	column (A), amount, list line 11g expenses on Sch O.)	4,433,162.	3,891,330. 19,823.	141,027.	400,805.					
12	Advertising and promotion	22,646.	19,823.	210.						
13	Office expenses	1,046,905.	193,519.	202,726.	650,660.					
14	Information technology									
15	Royalties	720 206	200 607	265 702	125 016					
16	Occupancy	730,396.	328,697.	265,783.	135,916.					
17	Travel	270,561.	201,095.	13,684.	55,782.					
18	Payments of travel or entertainment expenses									
	for any federal, state, or local public officials	140,783.	102 221	15 400	21 062					
19	Conferences, conventions, and meetings	140,703.	103,331.	15,490.	21,962.					
20	Interest Payments to affiliates									
21 22	Payments to affiliates	16,158.	9,565.	3,918.	2,675.					
23	Insurance	10,100	5,505.	3,510.	2,015					
24	Other expenses. Itemize expenses not covered									
7	above. (List miscellaneous expenses on line 24e. If									
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)									
а	MISCELLANEOUS	71,668.	6,512.	38,650.	26,506.					
b		•	,	,	<u>, </u>					
c										
d										
е	All other expenses									
25	Total functional expenses. Add lines 1 through 24e	16,322,607.	11,158,217.	2,257,155.	2,907,235.					
26	Joint costs. Complete this line only if the organization									
	reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									
	Check here if following SOP 98-2 (ASC 958-720)				5 990 (2224)					

Form 990 (2021)
Part X Balance Sheet

Par	rt X	Balance Sheet					
		Check if Schedule O contains a response or r	note to any li	ne in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			7,880,093.	1	5,564,819.
	2	Savings and temporary cash investments			2,899,465.	2	3,936,424.
	3	Pledges and grants receivable, net			2,138,809.	3	2,634,689.
	4	Accounts receivable, net			3,307,339.	4	2,351,273.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sul	ostantial cor	ntributor, or 35%			
		controlled entity or family member of any of the	nese person:	s		5	
	6	Loans and other receivables from other disqu	alified perso				
		under section 4958(f)(1)), and persons describ		6			
S	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9				208,904.	9	321,928.
	10a	Land, buildings, and equipment: cost or other	r				
		basis. Complete Part VI of Schedule D	10a	385,984.			
	b	Less: accumulated depreciation	10b	328,108.	66,062.	10c	57,876.
	11	Investments - publicly traded securities			2,771,514.	11	2,772,573.
	12	Investments - other securities. See Part IV, lin	952,623.	12	914,570.		
	13	Investments - program-related. See Part IV, lir		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must e	qual line 33)		20,224,809.	16	18,554,152.
	17	Accounts payable and accrued expenses			3,867,383.	17	1,728,467.
	18	Grants payable		18			
	19	Deferred revenue		2,033,258.	19	721,197.	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple				21	
es	22	Loans and other payables to any current or fo					
Liabilities		trustee, key employee, creator or founder, su					
iab		controlled entity or family member of any of the				22	
_	23	Secured mortgages and notes payable to unr				23	
	24	Unsecured notes and loans payable to unrela		Г		24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lin	•	•	E 67 710		E40 270
		of Schedule D			567,718. 6,468,359.		540,379. 2,990,043.
	26	-			0,400,339.	26	2,990,043.
S		Organizations that follow FASB ASC 958, o	neck nere				
nce	0.7	and complete lines 27, 28, 32, and 33.			2,937,779.	07	4,167,423.
ala	27	Net assets without donor restrictions	10,818,671.	27 28	11,396,686.		
В	28	Net assets with donor restrictions Organizations that do not follow FASB ASC	10,010,011	20	11,330,000		
Fun		and complete lines 29 through 33.					
ᅙ	29	Capital stock or trust principal, or current fundament	de			29	
ets	30	Paid-in or capital surplus, or land, building, or				30	
\ss(31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			13,756,450.	32	15,564,109.
Ž	33	Total liabilities and net assets/fund balances			20,224,809.	33	18,554,152.
	J	TOTAL HADIILIES AND HEL ASSELS/TUND DAIANCES			20,224,000.	აა	10,334,132.

Form **990** (2021)

AMERICAN RIVERS, INC.

Pa	T XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		<u>,61</u>		
2	Total expenses (must equal Part IX, column (A), line 25)	2	16	,32	2,6	<u>07.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	2	, 29	7,0	<u> 27.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	13	,75	6,4	50.
5	Net unrealized gains (losses) on investments	5		-48	9,3	68.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	15	,56	4,1	09.
Pa	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed					
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate					
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin					
	Act and OMB Circular A-133?	-		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		lit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b	X	

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization AMERICAN RIVERS, 23-7305963 INC. Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	22045177.	22188104.	<u> 16059273.</u>	18235415.	<u> 17569446.</u>	96097415.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	00045455	22122121	1.605050	10005445	1556446	0.600.00.00.00.00
	Total. Add lines 1 through 3	22045177.	22188104.	16059273.	18235415.	17569446.	96097415.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						2062502
	column (f)						3063723.
	Public support. Subtract line 5 from line 4.						93033692.
			# N = 0 / 0	4 3 5 5 4 5	()) 0000	4 > 2224	T (n =
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020 18235415.	(e) 2021	(f) Total
	Amounts from line 4	22043177.	22100104.	10039273.	10233413.	1/309440.	9009/415.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	168,253.	117,823.	70 522	51,636.	02 022	494,167.
_	and income from similar sources	100,255.	111,023.	72,533.	31,030.	03,944.	494,107.
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital	229,790.	23,571.	25,328.	29,378.	24 329	332,396.
44	assets (Explain in Part VI.)	223,130.	23,371.	23,320.	23,370.		96923978.
	Gross receipts from related activities,	oto (soo instructio	l vne)				,402,312.
	First 5 years. If the Form 990 is for the	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	fourth or fifth tax v			7102/3121
.0	organization, check this box and sto						
Sec	ction C. Computation of Publ						
	Public support percentage for 2021 (column (f))		14	95.99 %
	Public support percentage from 2020					15	91.08 %
	33 1/3% support test - 2021. If the					ore, check this bo	
	stop here. The organization qualifies	as a publicly supp	orted organization			,	ightharpoonup X
b	33 1/3% support test - 2020. If the						
	and stop here. The organization qua	lifies as a publicly s	supported organiza	ation			▶□
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact	ts-and-circumstance	es test, check this	box and stop he	re. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances to	est. The organizatio	n qualifies as a pu	blicly supported o	rganization		▶□
b	10% -facts-and-circumstances test	t - 2020. If the org	anization did not d	check a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	he facts-and-circum	nstances test, che	ck this box and st	t op here. Explain i	n Part VI how the	
	organization meets the facts-and-circ	umstances test. Th	e organization qua	alifies as a publicly	supported organiz	ation	▶□
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	s >

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	601(c)(3) organizati	on,
	check this box and stop here						>
Se	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2021 (I	ine 8, column (f), d	livided by line 13, o	column (f))		15	%
	Public support percentage from 2020	·				16	%
Se	ction D. Computation of Inves	tment Income	Percentage				
17	Investment income percentage for 20)21 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
18	Investment income percentage from					18	%
19	a 33 1/3% support tests - 2021. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization quali	fies as a publicly s	supported organiza	ition	>
k	33 1/3% support tests - 2020. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	nization qualifies a	as a publicly suppo	orted organization	
20	Private foundation. If the organization	n did not check a	box on line 14, 19a	a, or 19b, check th	nis box and see ins	structions	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	-		
	2		
	3a		
	3b		
	3с		
	- 55		
	4-		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	_		
	6		
	7		
	8		
	9a		
	Ju		
	01		
	9b		
	9с		
	10a		
	10b		
_	100	~ 000	

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations			
			Yes	No
	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
C1	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
			Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	-		
Sact	the supported organization(s). tion D. All Type III Supporting Organizations	1		
Seci	tion b. All Type III Supporting Organizations			l
_	Did the constitution and ideals and of the constitution and the last describe (file constitution)		Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	4		
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	2		
	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	s).		
а	The organization satisfied the Activities Test. Complete line 2 below.	•		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instruction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Orgai	nizations				
1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instruction							
	All other Type III non-functionally integrated supporting organizations must		•				
Sect	ion A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)				
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3.	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
c	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors						
	(explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,						
	see instructions).	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 0.035.	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	ion C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
4	Enter greater of line 2 or line 3.	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					

___ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990) 2021

instructions).

Schedule A (Form 990) 2021

c Excess from 2019 d Excess from 2020 e Excess from 2021

Part VI	Part IV, S line 1; Pa	ection A, line rt IV, Section), lines 5, 6, a	es 1, 2, 3b, 3 n D, lines 2 a	3c, 4b, 4c, 5 and 3; Part I	5a, 6, 9a, 9b, V, Section E,	9c, 11a, 11b lines 1c, 2a,	, and 11c; Paı	rt IV, Section l b; Part V, line	3, lines 1 and 1; Part V, Se	; Part III, line 12; 2; Part IV, Sectior ction B, line 1e; Pa formation.	n C, art V,
SCHEDU	LE A,	PART I	[], L]	NE 10,	EXPLAN	IATION	FOR OTH	ER INCO	ME:		
INCOME	FROM	ACTIVI	TIES 1	NOT RE	GULARLY	CARRI	ED ON				

INC.

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization **Employer identification number** AMERICAN RIVERS, INC. 23-7305963

Organization type (check one):							
Filers of:		Section:					
Form 990	or 990-EZ	\boxed{X} 501(c)(3) (enter number) organization					
		4947(a)(1) nonexempt charitable trust not treated as a private foundation					
		527 political organization					
Form 990	-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
		covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General I	Rule						
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special F	Rules						
	sections 509(a)(1) a contributor, during t	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
	year, contributions of s checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively, etc., contributions totaling \$5,000 or more during the year					
	-	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify					

that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Name of organization Employer identification number

AMERICAN RIVERS, INC.

23-7305963

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$1,300,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$555,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$500,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	reame, addicess, and Eli + +	\$ 488,598.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$1,382,697.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

AMERICAN RIVERS, INC.

23-7305963

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$74,857.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	Nume, address, and Zir + 4	\$372,816.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	Trume, dudices, and En 1 7	\$365,400.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

AMERICAN RIVERS, INC.

23-7305963

Part II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
Parti	1668 SHARES AMERICAN TOWER		
4_			
		\$\$	01/14/22
(a)	4 .)	(c)	4.0
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received
Part I	Description of noneastriproperty given	(See instructions.)	- Bute received
		\$	
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
Part I			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a)		(c)	
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received
Part I	Description of noticasti property given	(See instructions.)	Date received
		<u> </u>	
453 11 ₋ 11		\$	Schedule B (Form 990) (

Page 4 Schedule B (Form 990) (2021) Name of organization **Employer identification number** AMERICAN RIVERS, INC. 23-7305963 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

SCHEDULE C

(Form 990)

Political Campaign and Lobbying Activities

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

•	Section 501(c)(4), (5), or (6) organization	tions: Complete Part III.			
Nan	ne of organization			Em	ployer identification number
	AMERICA	N RIVERS, INC.			23-7305963
Pa	art I-A Complete if the org	janization is exempt und	ler section 501(c) (or is a section 527 o	rganization.
2 3	Provide a description of the organize Political campaign activity expendit Volunteer hours for political campaign activity.	ures		>	\$
_		•		·	•
1	Enter the amount of any excise tax	incurred by the organization und	der section 4955		\$
	Enter the amount of any excise tax				
	If the organization incurred a section				
	Was a correction made? If "Yes," describe in Part IV.				Tes INO
		janization is exempt und	ler section 501(c).	except section 5010	c)(3).
2	Enter the amount directly expended Enter the amount of the filing organ exempt function activities	d by the filing organization for se ization's funds contributed to ot	ection 527 exempt functi ther organizations for se	ion activities	\$
3	Total exempt function expenditures		•		
	line 17b				
	Did the filing organization file Form				
5	Enter the names, addresses and en made payments. For each organiza contributions received that were propolitical action committee (PAC). If	tion listed, enter the amount pai omptly and directly delivered to	d from the filing organiz a separate political orga	ation's funds. Also enter t anization, such as a separa	ne amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	contributions received and

Schedule C (Form 990) 2021 Part II-A Complete if the org	AMERICAN RI	VERS, INC.	n 501(c)(3) and file	23-7 ed Form 5768 (ele	305963 Page 2 ction under
expenses, and shar	re of excess lobbying	liated group (and list in expenditures). nd "limited control" pro		group member's name	e, address, EIN,
Limi	ts on Lobbying Expe			(a) Filing organization's totals	(b) Affiliated group totals
 1a Total lobbying expenditures to influe b Total lobbying expenditures to influe c Total lobbying expenditures (add limited to the exempt purpose expenditure e Total exempt purpose expenditure f Lobbying nontaxable amount. Enter 	uence a legislative boo nes 1a and 1b) es s (add lines 1c and 1d	dy (direct lobbying)		5,398. 89,148. 94,546. 16,228,061. 16,322,607. 966,130.	
If the amount on line 1e, column (a) on Not over \$500,000 Over \$500,000 but not over \$1,000 over \$1,000,000 but not over \$1,500 over \$1,5	Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000. Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000. Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.				
g Grassroots nontaxable amount (en h Subtract line 1g from line 1a. If zer i Subtract line 1f from line 1c. If zer j If there is an amount other than ze reporting section 4911 tax for this	o or less, enter -0- o or less, enter -0- ro on either line 1h or	line 1i, did the organiza		241,533.	Yes No
(Some organizations th	hat made a section 5	eraging Period Under 01(h) election do not l ate instructions for lir	have to complete all o	of the five columns be	elow.
	Lobbying Expe	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
Lobbying nontaxable amount b Lobbying ceiling amount (150% of line 2a, column(e))	1,000,000.	968,107.	1,000,000.	966,130.	3,934,237. 5,901,356.

164,075. 17,929. 205,887. 94,546. 482,437. c Total lobbying expenditures 250,000. 242,027. 250,000. 241,533. 983,560. d Grassroots nontaxable amount e Grassroots ceiling amount 1,475,340. (150% of line 2d, column (e)) 2,271. 5,122. 10,924. 5,398. 23,715. f Grassroots lobbying expenditures

Schedule C (Form 990) 2021

Schedule C (Form 990) 2021 AMERICAN RIVERS, INC. 23-73059 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

1 During the year, did the filing organization attempt to influence foreign, national, state,		"Yes" response on lines 1a through 1i below, provide in Part IV a detailed description (a)		(b)	
	e lobbying activity. Yes			Amount	
	or				
local legislation, including any attempt to influence public opinion on a legislative matt	er				
or referendum, through the use of:					
a Volunteers?					
b Paid staff or management (include compensation in expenses reported on lines 1c three	ough 1i)?				
c Media advertisements?					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials, or a legislative body?					
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar meai Other activities?					
j Total. Add lines 1c through 1i					
2a Did the activities in line 1 cause the organization to be not described in section 501(c)					
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		5047 7/5	,		
Part III-A Complete if the organization is exempt under section 501(501(c)(6).	c)(4), section	501(c)(5), or sec	tion	
				Yes	N
301(0)(0).					
			1		
Were substantially all (90% or more) dues received nondeductible by members?					
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(ditures from the p	orior year? 501(c)(5	2 3), or sec		3. is
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity experdant III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes."	ditures from the pc)(4), section answered "N	orior year? 501(c)(5 Io" OR (2 3), or sec b) Part I		3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity experementalli-B Complete if the organization is exempt under section 501(501(6)) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members	ditures from the pc)(4), section answered "N	orior year? 501(c)(5 lo" OR (2 3), or sec b) Part I		e 3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts from members)	ditures from the pc)(4), section answered "N	orior year? 501(c)(5 lo" OR (2 3), or sec b) Part I		3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expered rart III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amexpenses for which the section 527(f) tax was paid).	ditures from the pc)(4), section answered "N	orior year? 501(c)(5 Io" OR (2 3), or sec b) Part I		3, is
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include am expenses for which the section 527(f) tax was paid). a Current year	ditures from the pc)(4), section answered "N	orior year? 501(c)(5 Io" OR (2 3), or sec b) Part I		3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity experement III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year	ditures from the pc)(4), section answered "N	orior year? 501(c)(5 Io" OR (2 3), or sec b) Part I		3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	ditures from the pc)(4), section answered "No ounts of political	orior year? 501(c)(5 Io" OR (2 3), or sec b) Part I		3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	ditures from the pc)(4), section answered "No ounts of political 62(e) dues	orior year? 501(c)(5 Io" OR (2 3), or sec b) Part I		3, is
1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 1	c)(4), section answered "N ounts of political 62(e) dues	prior year? 501(c)(5 lo" OR (2 3), or sec b) Part I		3, is
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity experent III-B Complete if the organization is exempt under section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amexpenses for which the section 527(f) tax was paid). Current year Carryover from last year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 14 If notices were sent and the amount on line 2c exceeds the amount on line 3, what po	c)(4), section answered "N ounts of political 62(e) dues	prior year? 501(c)(5 lo" OR (2 3), or sec b) Part I		3, is

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

AMERICAN RIVERS, INC. **Employer identification number** 23-7305963

Par	organizations Maintaining Donor Adviser organization answered "Yes" on Form 990, Part IV, lin		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor o	or donor advisor, or for any other purpose	conferring
	impermissible private benefit?		
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that appl <u>y).</u>	
	Preservation of land for public use (for example, recrea		a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic stru		
	Number of conservation easements included in (c) acquired a	· ·	
	listed in the National Register		
	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by the	organization during the tax
	year ▶		
	Number of states where property subject to conservation eas		
	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	servation easements during the year
_	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservat	tion easements during the year
•	> \$		I-)/4)/D/C)
	Does each conservation easement reported on line 2(d) abov	· · ·	
	In Part XIII, describe how the organization reports conservation balance sheet, and include, if applicable, the text of the footr	•	
	organization's accounting for conservation easements.	5	ents that describes the
Par		f Art. Historical Treasures. or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 95		nd balance sheet works
	of art, historical treasures, or other similar assets held for put	•	
	service, provide in Part XIII the text of the footnote to its finar	,	•
	If the organization elected, as permitted under FASB ASC 95		
	art, historical treasures, or other similar assets held for public	•	
	provide the following amounts relating to these items:	,	•
	(i) Revenue included on Form 990, Part VIII, line 1		• \$
			L 4
	If the organization received or held works of art, historical treations		
	the following amounts required to be reported under FASB A		•
	Revenue included on Form 990, Part VIII, line 1	_	> \$
			. .

schedule D (Form 990) 2021	AMERICAN	RIVERS,	INC

Par	t III Organi	izations Maintaining C	collections of Art	t, Historical Tre	asures, or O	ther S	imilar	Assets	(continue	<u>ed)</u>
3	Using the organ	nization's acquisition, accessi	on, and other records	s, check any of the f	ollowing that ma	ake signi	ficant u	se of its		
	collection items	(check all that apply):								
а	Public exhibition d Loan or exchange program									
b	Scholarly research e Other									
С										
4										
5	During the year,	, did the organization solicit o	r receive donations o	of art, historical treas	ures, or other si	milar as	sets			
	to be sold to rai	ise funds rather than to be ma	aintained as part of th	ne organization's col	lection?				Yes	☐ No
Par	t IV Escrov	w and Custodial Arran	gements. Comple	ete if the organization	n answered "Yes	s" on Fo	rm 990,	Part IV, I	ine 9, or	
	reported	I an amount on Form 990, Pa	rt X, line 21.							
1a	Is the organizat	ion an agent, trustee, custodi	ian or other intermed	ary for contributions	or other assets	not incl	uded			
	on Form 990, P	art X?						\square	Yes	No
b	If "Yes," explain	the arrangement in Part XIII	and complete the fol	lowing table:						
									Amount	
С	Beginning balar	nce					1c			
d	Additions during	g the year					1d			
е		uring the year					1e			
f							1f			
2a		ation include an amount on F							Yes	O No
		the arrangement in Part XIII.								
Par	t V Endow	vment Funds. Complete	if the organization an	swered "Yes" on Fo	rm 990, Part IV,	line 10.				
			(a) Current year	(b) Prior year	(c) Two years ba	ack (d)	Three ye	ears back	(e) Four y	ears back
1a	Beginning of ye	ar balance	3,587,194.	3,084,161.	3,106,8	35.	3,06	1,171.	2,9	78,768.
b	Contributions		486,598.	5,000.	2,0	00.		2,000.		1,000.
С		earnings, gains, and losses	-386,848.	600,942.	73,7	59.	13	86,481.	1	72,760.
d	Grants or schola	arships								
е	Other expenditu	ures for facilities								
	and programs		115,274.	102,909.	98,4	33.	9	2,817.	,817. 91,3	
f	Administrative e	expenses								
g	End of year bala	ance	3,571,670.	3,587,194.	3,084,1	61.	3,10	6,835.	3,0	61,171.
2	Provide the esti	imated percentage of the curr		e (line 1g, column (a)) held as:					
а	Board designate	ed or quasi-endowment	24.2900	_%						
b		owment ► <u>65.000</u>	%							
С	Term endowme	ent ▶ 10.7100	%							
	The percentage	es on lines 2a, 2b, and 2c sho	uld equal 100%.							
За	Are there endov	wment funds not in the posse	ssion of the organiza	tion that are held an	d administered	for the o	rganiza	tion	_	
	by:								Y	es No
	(i) Unrelated o	organizations							3a(i)	X
		anizations							3a(ii)	X
b		3a(ii), are the related organiza							3b	
4	Describe in Part	t XIII the intended uses of the		wment funds.						
Par	-	Buildings, and Equipm								
	Complet	te if the organization answere	d "Yes" on Form 990	, Part IV, line 11a. S	ee Form 990, Pa	art X, line	10.			
	Descr	iption of property	(a) Cost or of basis (investment)			(c) Accu depre	imulated	d	(d) Book v	/alue
1a	Land									
b	Buildings									
		ovements			0,869.		8,70		12	<u>,161.</u>
				34	5,115.	29	9,40	0.	45	,715.
е	Other									
Total	. Add lines 1a th	rough 1e. <i>(Column (d) must</i> e	egual Form 990. Part	X. column (B). line 10	Oc.)				57	,876.

Part VII	Investments - Other Securities. Complete if the organization answered "Yes" of	on Form 990 Part IV line	11h See Form 990 Part X line 12	
(a) Descrip	tion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1) Financia	al derivatives	, ,		•
. ,	held equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)	1)			
Dart VIII	b) must equal Form 990, Part X, col. (B) line 12.) ▶ Investments - Program Related.			
rait VIII	Complete if the organization answered "Yes" of	on Form 990 Part IV line :	11c See Form 990 Part Y line 13	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
/4\	(a) Description of investment	(b) Book value	(c) Welfied of Valdation. Cost of Che	or year market value
(1) (2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" of		11d. See Form 990, Part X, line 15.	
	(a) [Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8) (9)				
	ımn (b) must equal Form 990, Part X, col. (B) line	15)		
Part X	Other Liabilities.	13.)		
	Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1.	(a) Description of liability			(b) Book value
	leral income taxes			
	ARITABLE GIFT ANNUITIES			183,323.
(3) DE	FERRED RENT			356,993.
(4) DE	POSITS PAYABLE			63.
(5)				
(6)				
(7)				
(8)				
(9)				
	ımn (b) must equal Form 990, Part X, col. (B) line			540,379.
	for uncertain tax positions. In Part XIII, provide			
organiza	ation's liability for uncertain tax positions under	FASB ASC 740. Check he	ere if the text of the footnote has been pro	ovided in Part XIII L

INVESTMENT EARNINGS, GAINS, AND LOSSES BALANCE WERE CHANGED TO REFLECT THE

Schedule D (Form 990) 2021

CHANGE.

Schedule D (Form 990) 2021 Part XIII Supplemental Inf	AMERICAN RIVERS, INC.	23-7305963 Page 5
Part XIII Supplemental Inf	formation (continued)	

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization	N RIVERS, INC.					23 – 7305	ntification number
Part I Fundraising Activities.	Complete if the organization answe	ered "Y	es" or	Form 990, Part IV, I	ine 17		
required to complete this par 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid individendments of the compensated at least \$5,000 by the	sed funds through any of the following with a solicitary of the following with a solicitary or oral agreement with any individual art VII) or entity in connection with puriduals or entities (fundraisers) pursur	tion of tion of fundra (includ	non-g gover ising of ing of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	ĺ	X Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have co or con contribu	ustody trol of	(iv) Gross receipts from activity	tò (o	Amount paid r retained by) iundraiser ed in col. (i)	(vi) Amount paid to (or retained by) organization
SCHULTZ & WILLIAMS INC - 1617		Yes	No				
JFK BOULEVARD, SUITE 1700,	FUNDRAISING COUNSEL		X	0.		13,000.	0.
Total			•			13,000.	
3 List all states in which the organization or licensing. AL, AK, AZ, AR, CA, CO, CT, IMT, NE, NV, NH, NJ, NM, NY, IMT, NE, NM, NY, NH, NJ, NM, NY, NH, NJ, NM, NY, NH, NJ, NM, NY, NH, ND, NM, NM, NH, ND, NM, NM, NM, NM, NM, NM, NM, NM, NM, NM	on is registered or licensed to solicit on DE, FL, GA, HI, ID, IL,	IN,I	A,K	S,KY,LA,ME	, MD	,MA,MI,	MN,MS,MO

23-7305963 Page 2 AMERICAN RIVERS, INC. Schedule G (Form 990) 2021 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col. (a) through col. (c)) (event type) (event type) (total number) 1 Gross receipts 2 Less: Contributions **3** Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses 6 Rent/facility costs 7 Food and beverages 8 Entertainment 9 Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Subtract line 10 from line 3, column (d) Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

b If "Yes," explain:

Sch	ledule G (Form 990) 2021 AMERICAN RIVERS, INC. 23-	13039	ס Page 3	3
	Does the organization conduct gaming activities with nonmembers?	Ye	es 🔲 No)
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?	Ye	es L No)
	Indicate the percentage of gaming activity conducted in:			
	The organization's facility	13a		%
	o An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶			_
	Address >			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Ye	es No)
b	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount			
	of gaming revenue retained by the third party ▶\$			
C	If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:			
	Name			_
	Gaming manager compensation ▶ \$			
	Description of services provided			
				_
				_
	Director/officer Employee Independent contractor			
17	Mandatany diatributions:			
	Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
-	retain the state gaming license?	Ye	es No	,
h	• Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	. —		
~	organization's own exempt activities during the tax year > \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa	rt III, lines	9, 9b, 10b,	_
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	,	, , ,	
SC	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS	<u>3 : </u>		_
				_
(I) NAME OF FUNDRAISER: SCHULTZ & WILLIAMS INC			_
(I) ADDRESS OF FUNDRAISER:			
16	17 JFK BOULEVARD, SUITE 1700, PHILADELPHIA, PA 19103			
	, , , , , , , , , , , , , , , , , , , ,			_
				_
				_

Schedule G	i (Form 990)	AMERICAN RIVERS,	INC.	23-7305963	Page 4
Part IV	(Form 990) Supplemental Infor	mation (continued)			

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public

Inspection

OMB No. 1545-0047

Employer identification number Name of the organization 23-7305963 AMERICAN RIVERS, INC. Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) ALABAMA RIVERS ALLIANCE 2014 6TH AVE NORTH BIRMINGHAM, AL 35203 63-1186023 501 (C)(3) 0 HYDROPOWER REFORM 16,000. AMERICAN WHITEWATER PO BOX 1540 HYDROPOWER REFORM/RIVER PROTECTION CULLOWHEE, NC 28723 23-7083760 501 (C)(3) 146,350 0. CALIFORNIA SPORTFISHING PROTECTION ALLIANCE - 3536 RAINIER AVE -STOCKTON, CA 95204 68-0004105 501 (C)(3) 50,000 0 HYDROPOWER REFORM CALIFORNIA TROUT 360 PINE STREET 4TH FLOOR SAN FRANCISCO CA 94104 23-7097680 501 (C)(3) 46 368 0. HYDROPOWER REFORM CORONA ENVIRONMENTAL CONSULTING LLC - 50 BRAINTREE HILL OFFICE 46-3010851 CLEAN WATER SUPPLY PARK - BRAINTREE, MA 02184 24 625 0. DELAWARE NATURE SOCIETY 3511 BARLEY MILL ROAD HOCKESSIN DE 19707 51-6018321 501 (C)(3) 6 508 0 CLEAN WATER SUPPLY

Enter total number of other organizations listed in the line 1 table

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

33.

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	- ruge
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EDUCATION, ECONOMICS,							
ENVIRONMENTAL, CLIMATE AND HEALTH							
ORGANIZATION (EEECHO) - PO BOX							
7803 - GULFPORT, MS 39506	47-3809502	501 (C)(3)	20,000.	0.			RIVER PROTECTION
FAMILIES ANCHORED IN TOTAL HARMONY							
INC - 656 CAROLINA STREET - GARY,							
IN 46402	26-1818399	501 (C)(3)	10,000.	0.			CLEAN WATER SUPPLY
FOOTHILL CONSERVANCY							
35 COURT ST SUITE 1		504 (5) (0)	10.00				L
JACKSON, CA 95642	68-0205572	501 (C)(3)	19,000.	0.			HYDROPOWER REFORM
FRIENDS OF THE RIVER							
3336 BRADSHAW RD							
SACRAMENTO, CA 95827	94-2400210	501 (C)(3)	32,000.	0.			HYDROPOWER REFORM
•			,				
GLEN CANYON INSTITUTE							
3090 EAST 3300 SOUTH STE 400							
SALT LAKE CITY, UT 84109	84-1375975	501 (C)(3)	10,000.	0.			RIVER PROTECTION
GRAND CANYON TRUST							
2601 N FORT VALLEY ROAD	86-0512633	501 (C)(3)	26 150	,			DIVER PROMECUTON
FLAGSTAFF, AZ 86001	86-0312633	501 (C)(3)	36,150.	0.			RIVER PROTECTION
HISPANIC ACCESS FOUNDATION							
1030 15TH ST NW B1							
WASHINGTON, DC 20005	27-2589206	501 (C)(3)	32,605.	0.			RIVER PROTECTION
IDAHO RIVERS UNITED							
PO BOX 633							
BOISE, ID 83701	82-0439916	501 (C)(3)	20,000.	0.			HYDROPOWER REFORM
JUNCTION COALITION							
PO BOX 3185	01 1440040	E01 (C)(2)	15 000	_			OLEAN MAMED OUDDLY
TOLEDO, OH 43607	81-1449842	501 (C)(3)	15,000.	0.			CLEAN WATER SUPPLY

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
LAKESHORE NATURAL RESOURCE PARTNERSHIP INC - PO BOX 224 -										
PORT WASHINGTON, WI 53074	16-1663614	501 (C)(3)	5,500.	0.			CLEAN WATER SUPPLY			
LITTLETON WATER AND LIGHT 65 LAYAYETTE AVE LITTLETON, NH 03561	02-6000496	115	7,400.	0.			RIVER RESTORATION			
			,							
LOCAL ENVIRONMENTAL ACTION DEMANDED AGENCY INC - 223 A STREET	73-1592485	501 (C)(3)	20.000	0.			RIVER PROTECTION			
SE - MIAMI, OK 74354	/3-1592465	501 (C)(3)	20,000.	0.			RIVER PROTECTION			
MILWAUKEE WATER COMMONS INC										
1836 W FOND DU LAC AVE										
MILWAUKEE, WI 53205	83-2154946	501 (C)(3)	10,000.	0.			CLEAN WATER SUPPLY			
MINNESOTA ENVIRONMENTAL										
PARTNERSHIP - 394 SOUTH LAKE AVE -										
DULUTH, MN 55802	41-1986433	501 (C)(3)	10,000.	0.			CLEAN WATER SUPPLY			
MOUNTAIN STUDIES INSTITUTE PO BOX 426										
SILVERTON, CO 81433	73-1644103	501 (C)(3)	15,794.	0.			RIVER PROTECTION			
			,							
MULTIPLIER										
548 MARKET STREET PMB 81178	01 0166435	F01 (G) (2)	20.000	0						
SAN FRANCISCO, CA 94104	91-2166435	501 (C)(3)	29,000.	0.			CLEAN WATER SUPPLY			
NATIONAL PARK SERVICE										
1849 C STREET NW										
WASHINGTON, DC 20240	53-0197094	115	30,000.	0.			RIVER RESTORATION			
NEW MENT CO. MILED										
NEW MEXICO WILD 317 COMMERCIAL STREET NE										
ALBUQUERQUE, NM 87102	85-0457916	501 (C)(3)	10,000.	0.			RIVER RESTORATION			

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PARTNERSHIP FOR THE DELAWARE							
ESTUARY INC - 110 SOUTH POPLAR							
STREET SUITE 202 - WILMINGTON, DE							
19801	51-0375307	501 (C)(3)	28,714.	0.			CLEAN WATER SUPPLY
RESOURCES LEGACY FUND							
555 CAPITOL MALL SUITE 1095							
SACRAMENTO, CA 95814	95-4703838	501 (C)(3)	10,000.	0.			HYDROPOWER REFORM
RIVER NETWORK							
PO BOX 21387							
BOULDER, CO 80308	93-0969979	501 (C)(3)	9,000.	0.			CLEAN WATER SUPPLY
SAN MIGUEL WATERSHED COALITION							
PO BOX 1601							
TELLURIDE, CO 81435	84-1500508	501 (C)(3)	10,000.	0.			RIVER RESTORATION
IBBEORIDE, CO 01433	04 1300300	301 (0)(3)	10,000.	· ·			KIVEK KEBIOKHION
SARVER ECOLOGICAL LLC							
6 WALNUT RIDGE RD							
GREENVILLE, DE 19807	45-1772509		16,500.	0.			CLEAN WATER SUPPLY
SOUTH YUBA RIVER CITIZENS LEAGUE							
313 RAILROAD AVE STE 101							
NEVADA CITY, CA 95959	68-0171371	501 (C)(3)	45,186.	0.			HYDROPOWER REFORM
SOUTHEASTERN ASSOCIATION OF FISH							
AND WILDLIFE AGENCIES - PO BOX 646							
- HARTWELL, GA 30643	57-0542609	501 (C)(4)	8,464.	0.			RIVER RESTORATION
		(- / (- /	-,101.	•			
TROUT UNLIMITED							
1777 N KENT ST SUITE 100							
ARLINGTON, VA 22209	38-1612715	501 (C)(3)	70,000.	0.			HYDROPOWER REFORM
,		,	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
TRUSTEES OF THE UNIVERSITY OF							
PENNSYLVANIA - 3451 WALNUT STREET							
5TH FLOOR - PHILADELPHIA, PA 19104	23-1352685	501 (C)(3)	16,000.	0.			CLEAN WATER SUPPLY

(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
53_0197094	115	29 382	0			RIVER RESTORATION
33 0137034	113	23,302.	•••			KIVEK RESTORMITON
82-0643990		30,000.	0.			CLEAN WATER SUPPLY
		, -				
45-1214465		20,000.	0.			CLEAN WATER SUPPLY
47-5123903	501 (C)(3)	15,000.	0.			CLEAN WATER SUPPLY
25-1053485	501 (C)(3)	5,900.	0.			RIVER RESTORATION
	53-0197094 82-0643990 45-1214465 47-5123903	if applicable 53-0197094 115 82-0643990 45-1214465 47-5123903 501 (C)(3)	if applicable cash grant 53-0197094 115 29,382. 82-0643990 30,000. 45-1214465 20,000. 47-5123903 501 (C)(3) 15,000.	if applicable cash grant noncash assistance 53-0197094 115 29,382. 0. 82-0643990 30,000. 0. 45-1214465 20,000. 0. 47-5123903 501 (C)(3) 15,000. 0.	if applicable cash grant noncash assistance valuation (book, FMV, appraisal, other) 53-0197094 115 29,382. 0. 82-0643990 30,000. 0. 45-1214465 20,000. 0. 47-5123903 501 (C)(3) 15,000. 0.	if applicable cash grant noncash assistance valuation (book, FMV, appraisal, other) 53-0197094 115 29,382. 0. 82-0643990 30,000. 0. 45-1214465 20,000. 0. 47-5123903 501 (C)(3) 15,000. 0.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
HYDROPOWER REFORM	1	5,500.	0.		
		,			
RIVER PROTECTION	1	13,000.	0.		
Part IV Supplemental Information. Provide the information	required in Part I, lin	e 2; Part III, column	(b); and any other ac	I ditional information.	
PART I, LINE 2:	•				
AMERICAN RIVERS MAINTAINS ELECTRO	NIC RECORD	S FOR EACH	H GRANTEE'S	ELIGIBILITY	
FOR THE FUNDING, THE CRITERIA USE	D FOR SELE	CTION, AND	TO DOCUME	NT THE	
MONITORING OF THE USE OF THE GRAN	T FUNDS. M	ONITORING	IS ACHIEVE	D THROUGH	
REGULAR REPORTING BY THE GRANTEES					

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Internal Revenue Service

AMERICAN RIVERS, INC.

Employer identification number 23-7305963

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:	4-		~
	Receive a severance payment or change-of-control payment?	4a		X
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) THOMAS KIERNAN	(i)	262,948.	0.	1,650.	0.	15,038.	279,636.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) PAULA WOLFERSEDER YABAR	(i)	184,501.	0.	1,980.	5,545.	1,283.	193,309.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) KRISTIN MAY	(i)	167,265.	0.	690.	5,066.	11,536.	184,557.	0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JENNIFER MARSHALL	(i)	164,969.	0.	1,290.	4,932.	1,200.	172,391.	0.
ASSISTANT SECRETARY	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) CATHALINE YI	(i)	136,169.	0.	619.	4,118.	10,903.	151,809.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization AMERICAN RIVERS, INC. Employer identification number 23-7305963

Pai	t I Types of Property							
		(a) Check if applicable	(b) Number of contributions or	(c) Noncash contribution amounts reported on	(d) Method of de noncash contribu	etermin	_	
		арріісавіе		Form 990, Part VIII, line 1g	Horicash contribu	ilion ai	Hount	5
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	38	996,051.	FAIR VALUE			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other							
26	Other • ()							
27	Other ()							
28	Other (
29	Number of Forms 8283 received by the organiz						^	
	for which the organization completed Form 828	83, Part V, D	onee Acknowledg	ement 29			0	T
				=			Yes	No
30a	During the year, did the organization receive by							
	must hold for at least three years from the date			·		00		v
	exempt purposes for the entire holding period?	·				30a		X
	If "Yes," describe the arrangement in Part II.	aliay that ra	autica tha ravious	of any nanatandard contribut	iono?	0.4	X	
31	Does the organization have a gift acceptance p	-	•	•	ions?	31	Λ	\vdash
32a	Does the organization hire or use third parties of		_			20-	Х	1
L	contributions?					32a	Δ	
33	If "Yes," describe in Part II. If the organization didn't report an amount in c	olumn (a) fa	a type of property	for which column (a) is abac	skod			
33	describe in Part II	Oldifili (C) 101	a type of property	TIOT WITHOUT CONDITION (a) IS CHEC	,neu,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

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SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Name of the organization

AMERICAN RIVERS, INC.

Employer identification number 23-7305963

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SUPPORTERS, MEMBERS AND VOLUNTEERS ACROSS THE COUNTRY, WE ARE THE MOST

TRUSTED AND INFLUENTIAL RIVER CONSERVATION ORGANIZATION IN THE UNITED

STATES, DELIVERING SOLUTIONS FOR A BETTER FUTURE.

IN 2022 ALONE, WE WORKED IN 26 STATES TO ENSURE CLEAN DRINKING WATER

SUPPLIES, REVITALIZE FISH AND WILDLIFE HABITAT, IMPROVE RECREATION

OPPORTUNITIES, AND, LEAVE A LEGACY OF HEALTHY RIVERS FOR FUTURE

GENERATIONS. IN ADDITION TO PROTECTING MORE THAN 195 MILES OF RIVERS

FROM DAMMING AND DEVELOPMENT, WE REMOVED 7 DAMS, RESTORED MORE THAN 291

MILES OF RIVERS THROUGH DAM REMOVAL, AND GALVANIZED VOLUNTEERS TO

REMOVE MORE THAN 835,000 POUNDS OF TRASH FROM THEIR HOMETOWN RIVERS.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

ACROSS THE COUNTRY.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

RIVER PROTECTION - AMERICAN RIVERS' RIVER PROTECTION WORK PROTECTS

FREE-FLOWING RIVERS AND STREAMS, ENSURES SOURCE WATERS CAN PROVIDE

RELIABLE DRINKING WATER SUPPLIES, AND MAKES MORE ROOM FOR THE RIVER TO

ADDRESS COMMUNITY FLOODING. OUR RIVER PROTECTION WORK IS INCLUSIVE OF

THE FOLLOWING FOUR INITIATIVES: 1) OUR WILD & SCENIC DESIGNATIONS AND

CAMPAIGNS IN TARGETED GEOGRAPHIES; 2) SOURCE WATER PROTECTION IN THE

FORM OF NATURAL INFRASTRUCTURE, BUFFERS AND FOREST HEALTH; 3) RIVER

PROTECTION FUNDING AND FINANCING TO SUPPORT PROTECTION EFFORTS AND 4)

<u>Schedule O (Form 990) 2021</u> Page **2**

Name of the organization **AMERICAN RIVERS, INC.** Employer identification number 23-7305963

EXPENSES \$ 1,402,532. INCLUDING GRANTS OF \$ 148,810. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 1A:

THE EXECUTIVE COMMITTEE ACTS FOR THE BOARD OF DIRECTORS AS MAY BE REQUIRED

IN BETWEEN ANNUAL, REGULAR, AND SPECIAL MEETINGS, PROVIDED HOWEVER THAT THE

POWER TO ELECT TO, OR REMOVE A DIRECTOR FROM, THE BOARD OF DIRECTORS IS A

POWER RESERVED SOLELY TO THE BOARD OF DIRECTORS AS A WHOLE. THE EXECUTIVE

COMMITTEE SHALL BE COMPOSED OF UP TO NINE MEMBERS: FIVE SERVING EX OFFICIO:

THE CHAIR, VICE CHAIR, SECRETARY, TREASURER, AND CHAIR OF THE BOARD

GOVERNANCE COMMITTEE; AND UP TO FOUR OTHER DIRECTORS SERVING AT-LARGE AS

ELECTED BY THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS PREPARED BY THE EXTERNAL ACCOUNTING FIRM USING INFORMATION

PROVIDED BY MANAGEMENT. A FINAL DRAFT IS SUBMITTED TO THE AUDIT COMMITTEE

FOR REVIEW. THE AUDIT COMMITTEE THEN MEETS WITH THE ACCOUNTING FIRM. WHEN

THE FORM HAS BEEN ACCEPTED BY THE AUDIT COMMITTEE ON BEHALF OF THE FULL

BOARD, IT IS SHARED WITH THE FULL BOARD. THE FORM IS THEN SIGNED BY THE

PRESIDENT OR CHIEF FINANCIAL OFFICER.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL NEW BOARD MEMBERS ARE REQUIRED TO SIGN THIS DOCUMENT PROMPTLY UPON

COMMENCEMENT OF THEIR BOARD SERVICE AND ALL BOARD MEMBERS SHALL REVIEW AND

RE-SIGN THE POLICY EVERY YEAR. A SIMILAR PROCESS IS IN PLACE FOR ALL

EMPLOYEES, INCLUDING KEY EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15A:

THE COMPENSATION COMMITTEE COMPILES DATA ON CEO SALARIES FOR COMPARABLE

Schedule O (Form 990) 2021 Page 2

Name of the organization **Employer identification number** 23-7305963 AMERICAN RIVERS, INC. ORGANIZATIONS AND USES THIS INFORMATION TO DETERMINE THE APPROPRIATE SALARY FOR AMERICAN RIVERS' PRESIDENT. THE COMPENSATION COMMITTEE REVIEWS THE FINDINGS OF A PERIODIC COMPENSATION SURVEY CONDUCTED BY AN EXTERNAL CONSULTANT TO DETERMINE THE APPROPRIATE SALARY AND ANY FRINGE BENEFITS FOR THE PRESIDENT. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AK, AZ, AR, CA, CO, CT, DC, FL, GA, IL, KS, KY, LA, ME, MD, MA, MI, MN, MS, WA, NH, NJ, NM, NY NC,OH,OK,OR,PA,RI,SC,TN,UT,VA,WV,WI FORM 990, PART VI, SECTION C, LINE 19: THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF THE ORGANIZATION ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. THE AUDITED FINANCIAL STATEMENTS AND IRS FORM 990 ARE POSTED ON THE ORGANIZATION'S WEBSITE. FORM 990, PART IX, LINE 11G, OTHER FEES: MISCELLANEOUS: PROGRAM SERVICE EXPENSES 3,891,330. MANAGEMENT AND GENERAL EXPENSES 141,027. 400,805. FUNDRAISING EXPENSES TOTAL EXPENSES 4,433,162. TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 4,433,162.